Six constraints, six hundred and sixty-four slots, no option

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Document issued on 09/11/2026

Four months · fictional document

Fictional document — demonstration example

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Fictional document, produced for the demonstration. **A dead end announced can be loosened; a dead end left unsaid repeats every month** — and nobody knows which lever to pull.

Where each constraint cuts

Constraint applied	Slots removed	Slots left
Working slots 09:00–17:00, four months	—	**664**
Not Friday afternoon	**68**	**596**
Outside the Tuesday production morning	**68**	**528**
Seven days' notice	**40**	**488**
Twelve-seat room with video	**447**	**41**
All twelve participants free	**41**	**0**

The constraint that closes it is the last one, not the room. Of the 41 slots left, the best brings **ten participants out of twelve**, and two share no slot with the other ten across four months. **Neither the reason nor the names appear here**: this is a timetable problem.

The three loosenings, costed

Loosening	Slots opened	Bringing all twelve	Verdict
Eight-seat room + video for four	**214**	**27**	**The cheapest**
Notice cut from 7 to 4 days	**40**	**0**	**Settles nothing**
Committee held with ten of twelve	**41** unchanged	**3**	Decision note to the two absentees

The seven false dead ends

Measure	Before the fix	After the fix
Flags produced	**26**	**40**
False dead ends	**7** — 26.9%	**0**
Calendar not opened	Counted **busy**	Counted **unknown**, neither free nor busy
Unknown calendar named in the flag	No	**5 flags — 3 settled with a message**

Counting an unseen calendar as busy manufactures dead ends. The unknown is written as unknown, with the question to ask: that is what brought the seven down.

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