96 flags sorted by criticality

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8 red, 17 amber, 49 green, 22 with nothing behind them · fictional document

Fictional document — demonstration example

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Fictional document, produced for the demonstration. **Criticality is not the value of the machine:** it is what its unavailability costs in production, given the line's workload and the customer contract being served. **It therefore changes when the workload plan changes**, not once and for all.

The 96 flags of the half-year

Level	Volume	What it calls for	What it cost in production
Red — line committed to a penalty contract	**8**	**Shutdown to plan within 15 days**	**0 h — all 8 planned, none escalated**
Amber	17	To handle at the next weekly shutdown	**0 h — Saturday is already down**
Green	49	To watch, one page at Monday's meeting	0 h
Nothing behind them	**22**	Check, then close	**9 h of checking lost**

What the sorting changed for technicians

Indicator	Previous year	Half-year observed
Emergency call-outs	**14 a year**	**3 over the half-year**
Of which at night or at the weekend	**9**	**1**
Jobs placed in the weekly shutdown	Marginal	**17**
Unplanned stoppages on a red flag	—	**0 out of 8**

What this table does not measure but the team knows: the work has not vanished, **it has moved from 3 a.m. on Sunday to 9 a.m. on Saturday**. It is the gain no dashboard records and the one the eight shift technicians mention first.

> **The next step proposed:** review each line's criticality **at the monthly workload review**, with the production manager. **A line that comes under a penalty contract changes criticality on the day of signature, not six months later.**

Date of the next criticality review with production: _____

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