Committee paper — school catering charges

LINDBERGH FORMATION — 16 rue de Maillé, 91310 Montlhéry, France · Companies register (RCS) Evry 817 946 114

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Draft submitted for review and signature, for the June resolution · fictional document

Fictional document — demonstration example
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Fictional document — municipality, income bands and families invented for the demonstration. **This paper is a DRAFT:** it is read, corrected and signed by a public official before it enters the resolution pack. **Every figure carries the record it comes from and its date; no data external to the municipality appears in it.**

1. What the service costs today

Element	Value	Record and date
Full cost per meal	**€9.24**	Final accounts N, catering software, 214,800 meals served
Average price paid by families	**€5.00**	Revenue orders, 208,400 meals billed
Net cost per meal	**€4.39**	Computed on meals served
Net cost N-2	**€812,000**	Final accounts N-2, approved
Net cost N-1	**€878,000**	Final accounts N-1, approved

Element	Value	Record and date
Net cost N	**€944,000**	Final accounts N, provisional as at 12 February
Trend	**+€66,000 a year, twice in a row**	**The steadiness is the fact to put to the council**

2. The grid in force — 8 bands, 3,860 families

Income band	Price per meal	Families	Meals billed	Income
Band 1	€1.40	412	18,600	€26,040
Band 2	€2.50	486	24,900	€62,250
Band 3	**€3.40**	**610**	**31,200**	**€106,080**
Band 4	€4.50	638	34,800	€156,600
Band 5	€5.60	474	26,100	€146,160
Band 6	**€6.70**	**512**	**28,400**	**€190,280**
Band 7	**€7.50**	**418**	**24,700**	**€185,250**
Band 8	**€8.60**	**310**	**19,700**	**€169,420**
Total	**Average price paid €5.00**	**3,860**	**208,400**	**€1,042,080, rounded to €1,042,000**
Reference	—	—	—	**Charging resolution of 24 June N-3, articles 2 and 3**

3. Three costed options — with their winners and losers named

Option	Effect on income	Net cost after	Families affected	What to know before choosing

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1 — Uniform 3% uprating across the 8 bands	**+€31,000**	**€913,000**	**All 3,860, including the 412 in band 1**	**The highest yield, but it also touches the lowest bands**
2 — 5% uprating on the 3 top bands only (6, 7 and 8)	**+€27,000**	**€917,000**	**1,240 out of 3,860 — 32.1%**	**Almost the same yield as option 1, for a third of the families touched**
3 — Grid unchanged, band 3 brought down to the social rate of €2.80	**−€19,000**	**€963,000**	**610 families better off**	**Net cost rises by €19,000 — less than a third of the annual trend observed**

> **The assumption common to all three options is written at the head of this page, not in a footnote: meal numbers constant at 208,400 billed meals. If attendance moves by 5%, the income swing is €52,000 either way — more than the gap between the three options. That is the variable that tips the decision, and the assembly must know it before the vote, not after.**

4. The history of your own decisions — the intelligence least often gathered

Resolution	Decision taken	Net cost of the following year	Movement
Resolution of 2019	Creation of the 8 income bands	€684,000	—
Resolution of 2021	Uniform 2% uprating	€742,000	+€58,000
Resolution of 2022	Grid unchanged	€796,000	+€54,000

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Resolution	Decision taken	Net cost of the following year	Movement
Resolution of 24 June N-3	**Uniform 2.5% uprating**	**€812,000**	**+€16,000**
Reading	—	—	**An uprating slows the rise in net cost for one year; in none of the three measured cases does it reverse it**

What this paper does not do for you, and that is as it should be: the choice. It brings **the three costed routes, their winners and losers named band by band, the assumption behind them and its sensitivity, and the history of your own decisions. The decision is taken in committee, and it takes thirty minutes instead of a preparatory meeting. The paper is written and signed by a public official: it is an act of the authority, not the output of a machine — and that is precisely what makes it stand up.**

Paper read, corrected and signed by the chief executive, on: _____

Option retained by the education committee and put to the council: _____

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deployment chosen.