



Contracts and commitments — 148

monitored, 6 alerts

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€12.4m of commitments, €4.2m of carry-overs · fictional document

Fictional document — demonstration example

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Fictional document, produced for the demonstration. *A commitment is the part of a contract already ordered but not yet paid; carry-overs are the committed appropriations that must be rolled into the following year. Together they say what is already spent even if the account does not show it yet.*

What is monitored, contract by contract

Indicator	What it brings
Pace of execution against the time remaining	A contract 60 % consumed at a third of its term is a signal; the same at 60 % two thirds through is not
Live commitments	€12.4m
Carry-overs	€4.2m, of which €2.1m on three capital schemes set out in detail

Indicator	What it brings
Variations and their cumulative weight on the original amount	The first point an audit examines, readable in one line per contract

The six contracts flagged, and what remains possible

Situation	Number	Decision still open
Foreseeable overrun of the envelope	4	Reduce orders on the remainder of the year
Unavoidable overrun	1	Budget amendment, amount and deadline written down
Envelope under-estimated from the outset	1	Early preparation of the next contract
Average lead of the flag	—	5 months before year end, against “at closing” last year

An overrun seen five months ahead is decided; an overrun seen at closing is endured. And for the public accountant, a commitment monitored continuously is a performance record that is established without searching.

What is flagged without being asked

Finding	Volume	What is ready
Contracts expiring within six months with no tender launched	3	A preparation note written for each: volumes ordered, prices paid, variances against the forecast of the current contract

The alert proposed, measured before being set

Setting	Effect over the last five financial years
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Alert at 70 % of envelope consumption relative to time elapsed	Would have flagged last year's 6 overruns between 4 and 7 months before closing
Alerts that would have resolved themselves	11 — eleven ten-minute checks, for six decisions made possible

A contract re-tendered in a rush is paid for twice: in price and in time. The three preparation notes are written and waiting for the purchasing service.

To be settled by the authority

Alert threshold retained on envelope consumption: _____ %

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