Contracts and commitments — 148 monitored, 6 alerts

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€12.4m of commitments, €4.2m of carry-overs · fictional document

Fictional document — demonstration example

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Fictional document, produced for the demonstration. *A commitment is the part of a contract already ordered but not yet paid; carry-overs are the committed appropriations that must be rolled into the following year. Together they say what is already spent even if the account does not show it yet.*

What is monitored, contract by contract

Indicator	What it brings
Pace of execution against the time remaining	**A contract 60 % consumed at a third of its term is a signal; the same at 60 % two thirds through is not**
Live commitments	**€12.4m**
Carry-overs	**€4.2m, of which €2.1m on three capital schemes set out in detail**

Indicator	What it brings
Variations and their cumulative weight on the original amount	**The first point an audit examines, readable in one line per contract**

The six contracts flagged, and what remains possible

Situation	Number	Decision still open
Foreseeable overrun of the envelope	**4**	**Reduce orders on the remainder of the year**
Unavoidable overrun	1	Budget amendment, amount and deadline written down
Envelope under-estimated from the outset	**1**	**Early preparation of the next contract**
Average lead of the flag	—	**5 months before year end, against “at closing” last year**

An overrun seen five months ahead is decided; an overrun seen at closing is endured. And for the public accountant, a commitment monitored continuously is a performance record that is established without searching.

What is flagged without being asked

Finding	Volume	What is ready
Contracts expiring within six months with no tender launched	**3**	**A preparation note written for each: volumes ordered, prices paid, variances against the forecast of the current contract**

The alert proposed, measured before being set

Setting	Effect over the last five financial years

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Alert at 70 % of envelope consumption relative to time elapsed	**Would have flagged last year's 6 overruns between 4 and 7 months before closing**
Alerts that would have resolved themselves	**11 — eleven ten-minute checks, for six decisions made possible**

A contract re-tendered in a rush is paid for twice: in price and in time. The three preparation notes are written and waiting for the purchasing service.

To be settled by the authority

Alert threshold retained on envelope consumption: _____ %

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