Morning watch — 4 flags

LINDBERGH FORMATION — 16 rue de Maillé, 91310 Montlhéry, France · Companies register (RCS) Evry 817 946 114

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Fictional document — demonstration example

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Fictional document, produced for demonstration. **None of the projects concerned is in alert on the dashboards.**

#	Flag	On what	Recipient
1	**14 slips, 71 days from the first date**	**2,100 tasks**	**Whoever arbitrated the initial plan**
2	**23 tasks at 90% for over six weeks**	**Declared progress**	**The task owner, once**
3	**29 days waiting on a third party, not marked blocked**	**Dependencies**	**Whoever holds the relationship**
4	**3 milestones met by moving their contents**	**Original composition**	**Whoever defined the milestone**

What is upheld on every plan, and what the committee gains

What is upheld	What the committee gains
Dates stay the ones that were arbitrated, and the drift from the first announced is kept	**The 14 postponements and the 71 days they cost finally show: a plan is an arbitration between people, and it is fixed between them**
Assignments and priorities stay the project manager's, prepared and documented	**The plan stays the one the team accepted, and therefore the one it holds to**
Chasers go out from the owner, with the case already written	**The 29-day wait on a third party reaches whoever owns that relationship, and that is the person who gets an answer**
Declared percentages are kept as declared, next to what is observed	**The gap is the information: the 23 tasks at 90% for six weeks only show because the declared percentage was never rewritten after the fact**
The measurement is on tasks and milestones, never on people	**The 2,100 tasks get declared honestly, because announcing a delay costs the person announcing it nothing**

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