Three lightened milestones, thirty-one per cent on the final one

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Document issued on 09/11/2026

Fictional document

Fictional document — demonstration example

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Situation	Shows up where?
Missed milestone	**In every report**
Lightened milestone	**Nowhere — no tool keeps the original definition**

Finding	Value
Milestones declared achieved on the planned date	**3**
Deliverables moved on one of them	**4 of 9**
How long before the date	**A fortnight**
Load added to the final milestone since launch	**+31%**

What the agent does, and does not

Action	Done?
Keep each milestone's initial composition	**Yes**
Flag every move, with date and destination	**Yes**
Put the milestone back to "not achieved"	**No — it was achieved**

The discussion is no longer "was the milestone met", but what slipped to the next one and what the next one can absorb.

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