



Three branches, eight point eight per cent off

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34 branches · fictional document

Fictional document — demonstration example

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Fictional document, produced for demonstration. **The cause was not in the activity, it was in the collection.**

Calculation method	Result
Average over 34, absentees counted as zero	8.8% below the real value
Average over 31 reporting, 3 with no data	Accurate, and the gap is visible

The filling methods rejected, and what is done instead

Filling method	Used?	What it produces
The other 31's average	No	A complete and wrong figure
Their previous month	No	Same
Zero	No	Same, but worse: it reads as a result

Outcome for the 3	Result
Named to whoever manages collection, before circulation	Yes
Of which export broken for six weeks	1

Its zeros went unremarked inside an average. A visible gap gets fixed; a zero reads as a result.

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