The month's five signals

LINDBERGH FORMATION — 16 rue de Maillé, 91310 Montlhéry, France · Companies register (RCS) Evry 817 946 114

Document issued on 09/11/2026

15,300 entries compared, 5 files built · fictional document

Fictional document — demonstration example

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Fictional document, produced for the demonstration. **A signal is a point to examine, never a conclusion.** Every line below points back to the entries that ground it and to the comparison period used; qualifying the discrepancy belongs to the finance director.

What changed in the scope of the control

Measure	Sample-based control	Systematic control
Entries examined over the month	306 — that is 2 %	**15,300 — that is 100 %**
Discrepancies leading to action on an amount below the materiality threshold	**Invisible**	**87 % of the discrepancies leading to action over the last 4 years**

Measure	Sample-based control	Systematic control
Comparison time, share of the control effort	65 %	**8 %**

The materiality threshold is the amount below which a discrepancy is not examined. **It protects against noise for as long as the control is done by hand; it becomes the blind spot of the whole arrangement the moment comparison costs nothing.** That is the only reason a systematic control changes the nature of the work and not merely its speed.

The five signals, from the heaviest to the quietest

Signal	What departs	Comparison period	Exposure
Bank details changed — Verlaine Composites	**Account, channel of the request, sender's domain, delay before payment** — 4 traits out of 6	**23 payments since 2022**	**€136,000**
Two identical payments 9 days apart	Same supplier, same amount, two document references	Current quarter	**€47,500**
Supplier credit note never applied	Document filed in the document store, with no applying entry	Since March	**€12,400**
Seven entries posted on a Sunday	Day and time of posting, on an account that had carried none	4 financial years	To be examined

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Signal	What departs	Comparison period	Exposure
Supplier created and paid on the same day	Delay between creation and payment, absence of history	—	**€6,900 — below the threshold, therefore invisible yesterday**

What every file carries, without exception

Element	Content
Entries	The full list, in the state they were in on the day of the signal
Comparison period	**Named and dated** — a discrepancy with no compared period means nothing
Documents	Invoice in the document store, bank movement, third-party record before and after
Validation chain	**Who entered it, who approved it, who was due to sign**
Possible innocent explanation	**Written down whenever it exists** — a one-sided file is not a file
Named decision-maker	**The person the decision belongs to, before they even open it**

> **What the agent does in no circumstances:** qualify a discrepancy as fraud, suspend a payment, refer the matter to a third party. **Those three decisions commit the company and have to be defended before a judge, a statutory auditor or a supplier.** They carry a person's name, and that name is on the file in advance.

For the finance director to set

Order of examination chosen for the five files: _____

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